

REPORT DOCUMENTATION PAGE			Form Approved OMB No. 0704-0188	
Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302, and to the Office of Management and Budget, Paperwork Reduction Project (0704-0188), Washington, DC 20503.				
1. AGENCY USE ONLY (Leave blank)		2. REPORT DATE October 1996		3. REPORT TYPE AND DATES COVERED Final
4. TITLE AND SUBTITLE Time and Command Operations: The Strategic Role of the Unified Commands and the Implications for Training and Simulations			5. FUNDING NUMBERS DASW01-94-C-0054 Task Order T-AI5-987	
6. AUTHOR(S) D. Robert Worley, Michael H. Vernon, Robert E. Downes				
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Institute for Defense Analyses (IDA) 1801 N. Beauregard St. Alexandria, VA 22311-1772			8. PERFORMING ORGANIZATION REPORT NUMBER IDA Paper P-3222	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES) Defense Modeling and Simulation Office 1901 N. Beauregard St., Suite 504 Alexandria, VA 22311			10. SPONSORING/MONITORING AGENCY REPORT NUMBER	
11. SUPPLEMENTARY NOTES				
12a. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release, unlimited distribution: July 9, 1997.			12b. DISTRIBUTION CODE 2A	
13. ABSTRACT (Maximum 200 words) With the end of the Cold War, military operations planning has shifted in emphasis <i>away</i> from a permanent organization implementing a detailed plan against a known and powerful threat and <i>toward</i> creating a temporary organization and creating a plan in response to a rapidly emerging crisis. At the same time, the emphasis is now on regional engagement—promoting regional stability, building coalitions, and assuring access—rather than warfighting. A DMSO team visited the nine unified commands and the subordinate unified command in Korea to determine how well modeling and simulation (M&S) programs were in alignment with this changing environment. This report contains discussions of the trends and constants in the unified commands, exercise descriptions, and organizational structures, along with findings, conclusions, and recommendations for joint training and the use of M&S to support joint training.				
14. SUBJECT TERMS Modeling and Simulation (M&S), Unified Commands, Joint Task Force (JTF), Training Effectiveness, Readiness, Planning, Interoperability, Exercises.			15. NUMBER OF PAGES 110	
			16. PRICE CODE	
17. SECURITY CLASSIFICATION OF REPORT Unclassified	18. SECURITY CLASSIFICATION OF THIS PAGE Unclassified	19. SECURITY CLASSIFICATION OF ABSTRACT Unclassified	20. LIMITATION OF ABSTRACT SAR	